

# VALOREM CXO MEET



Thursday, 26th November 2020 – 4:00 pm

From the IR House that has brought you some of the most innovative and largest investor relation events, Valorem Advisors invites you to its first virtual event: *Valorem CXO Meet.* 

The Valorem CXO Meet will host Directors/CXO's from corporates over a virtual platform in a well-organized and structured manner, where they will discuss the company's growth journey and provide insights into the industry, operations, performance, vision, strategy, and also address various questions from the investor community.



ASSOCIATED ALCOHOLS & BREWERIES LIMITED

Please click on the logo to know more about Associated Alcohols & Breweries Ltd by accessing the Investor Kit link



Prasann Kumar Kedia Promoter



Tushar Bhandari WTD

#### **ABOUT**

Associated Alcohols and Breweries Limited (AABL) is one of the largest single-location distillers in India with a state-of-the-art integrated multi-grain based manufacturing facility, strategically located in Central India near Indore, Madhya Pradesh. The company has an existing capacity of 45 MLPA and further plans of doubling the capacity to 90 MLPA. AABL is engaged in the entire value chain from Manufacturing and selling of Extra Neutral Alcohol, and Contract Manufacturing for marquee brands, as well as direct to consumer sales of their proprietary IMIL and IMFL brands, and also licensed IMFL Brands.

The B2B manufacturing business contributes to around 36% of the revenues, which consists of Merchant ENA sales, Contract Manufacturing, and sales from By-Products. AABL is known for its superior quality multi-grain ENA and it is a key supplier to various brands like Diageo, Pernod Ricard, ABD among others.

The B2C business, contributes to around 64% of the revenues and is equally divided between the IMFL and IMIL business. The IMFL proprietary business has grown significantly over the years. AABL has 6 proprietary IMFL brands namely, James McGill Whisky, Central Province Whisky, Jamaican Magic Rum, Bombay Special Series, and Titanium Triple Distilled Vodka that are currently sold across in states like Madhya Pradesh, Delhi, Chhattisgarh, Kerala, and Karnataka. The company plans to steadily increase their geographical presence across the country and also introduce various new proprietary IMFL brands. It also has an exclusive franchise agreement with Diageo-USL to distil, blend, bottle and market some of its key brands in the state of Madhya Pradesh. Some of these key franchised brands are McDowell No.1 rum, Bagpiper Deluxe Whisky, Blue Riband, Director's Special Gold Whisky, and Flavoured White Mischief.

The company has had a strong financial performance over the last many years, which is evident by a 3 year revenue CAGR of 22.5% and 3 year profit CAGR of 43%, with a net debt free balance sheet and also the highest return ratios in the industry of 31% ROCE and 25% ROE as of FY20.



Register Here

#### Agenda:

- Management Journey
- Industry Overview
- Business and Operational Overview
- Financial Highlights
- Future Growth Strategy
- Q&A

#### **Rules:**

- Pre-registration required to get zoom meeting invite
- All participants video and audio will be in switched off mode
- Participants can pre-request their questions in registration form or ask during the meeting in zoom chat



### **Company Snapshot**





3 Decades of rich industry domain experience



Largest Single Location integrated manufacturing Facility



ENA manufacturing capacity is of 45 MLPA



32 Bottling Lines



12.5 Mn cases capacity



6 proprietary brands

#### **Financial Snapshot**

**Operational Snapshot** 



Industry Best Return Ratios



Net Debt Free



3 year Revenue CAGR: 22%



3 year Net Profit CAGR: 43%



CARE reaffirmed its A-/A2 credit rating for borrowings

#### Strategic Snapshot



Long standing strategic relationship with Diageo - USL



Diversified Product Portfolio

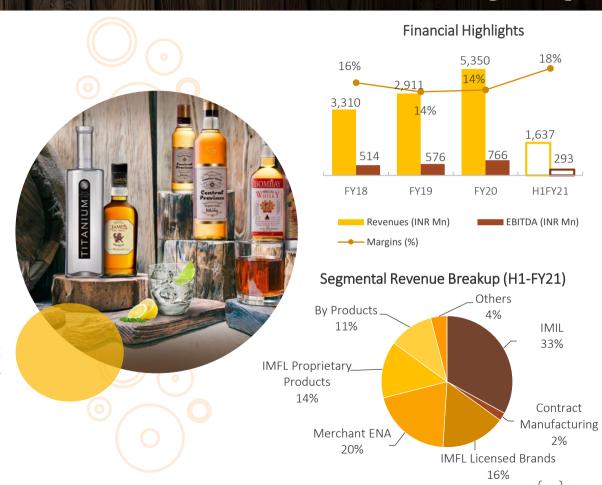


Expanding proprietary brand reach from 4 to 6 states

### **Company Overview**

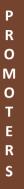
ASSOCIATED

- Associated Alcohols and Breweries Ltd. (AABL) was founded by the late Shri Bhagwati Prasad Kedia in 1989.
- It is run today under the stewardship of his two sons, Mr. Anand Kedia and Mr. Prasann Kedia.
- AABL is one of the largest distillers in India with a state-of-the-art integrated alcoholic beverages manufacturing facility located in Central India near Indore, Madhya Pradesh.
- The company manufactures premium Extra Neutral Alcohol (ENA)/triple distilled/rectified spirit, IMIL and IMFL.
- AABL has diversified business segments, from manufacturing and supply of ENA to contract manufacturing for Diageo-USL, to manufacturing and marketing of licensed brands, as well as IMIL and 6 IMFL brands.



### Board of Directors & Key Management Personnel







Mr. Anand Kumar Kedia Founder & Promoter

Mr Anshuman Kedia
Senior Executive & Promoter Group



Mr. Prasann Kumar Kedia

Promoter

Mr Vedant Kedia
Senior Executive & Promoter Group

B O D Mr. Manish Kumar Tibrewal Non-Independent Director

Mr Nitin Tibrewal
Independent Director

Dr. Apurva P Joshi
Independent Director

Ms Homai Ardeshir Daruwalla Independent Director Mr. Tushar Bhandari Whole Time Director

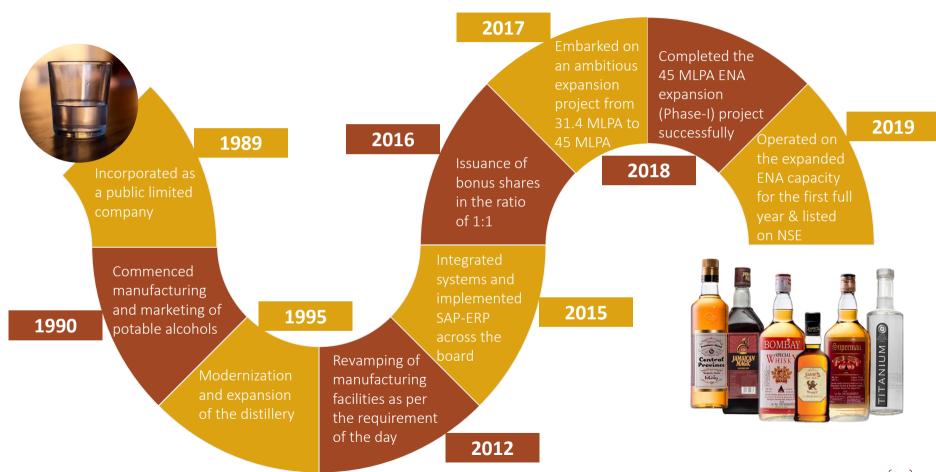
Mr Debashis Das
Non-Independent Director

K M P

Mr Ajay Gautam Group Vice President Mr. Rahul Tiwari Head of Finance Team Mr. Sanjay Tibrewal Chief Financial Officer Mr. Sumit Jaitely
Company Secretary

### Evolution





Associated Alcohols and Breweries Limited

# Awards & Accolades





Award for BEST IMFL WHISKY (Prestige) James McGill

Associated Alcohols and Breweries Limited 6

### **Key Strengths**



### **Superior Quality**

Multi Grain-based process manufacturer





#### Co-generation power plant

60% of power coming from captive sources and expanding to further 100%

#### **Diversified**

Presence across alcohol value chain



#### Process residue

Converted into monetizable by-products, accounting for almost 10% of companies revenue

#### **Resource Efficient**

Lower consumption of water, power and steam



### Strategic Location

Madhya Pradesh is equidistant from all major markets

### Strong financials

High growth rate and Deleveraged balance sheet



#### **Environment Focused**

Zero Effluent Discharge

One of the few selected and trusted partners

Of Industry Leaders like Diageo-USL

### Manufacturing Facilities

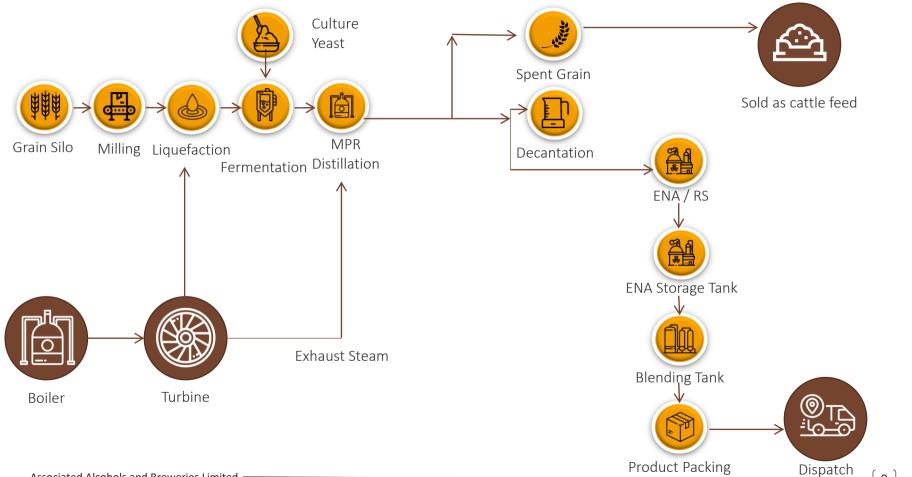




- The company has state of the art manufacturing facilities with:
  - ENA manufacturing capacity of 45 MLPA
  - 32 Bottling lines
  - 12.5 Mn cases capacity
  - 60% co-generation power plant
- The company uses various grains like Rice, Maize, Millets, and Sorghum for the manufacturing of ENA.
- AABL's manufacturing location at Central India near Indore is strategic from the raw material procurement security side due to the proximity to the agrarian farmlands of Madhya Pradesh and its contiguous States; as well as from a supply side as it is equidistance from large consumer markets like Maharashtra, Delhi, Kerala, Karnataka, and Chhattisgarh.
- The company is a preferred supplier as it is know for its Quality ENA and has a deep understanding of grains, crop cycles, environment integrity, integration into customer business plans, and secure transportation, which relieves the brands from the cumbersome task of manufacturing
- AABL also possesses extensive land of approximately 125 acres at the current location giving enough headroom for future expansion.

## Integrated Manufacturing Process





# Manufacturing



- Associated Alcohols and Breweries Limited -

- 10

### Geographical Presence & Distribution



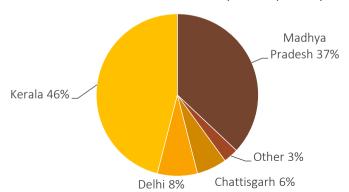


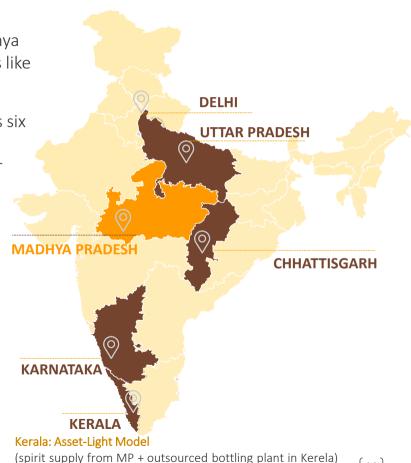
Strategic location of the manufacturing facilities in Madhya Pradesh as it is equidistant from large consumer markets like Maharashtra, Delhi, Kerala, Karnataka, and Chhattisgarh.



AABL's proprietary brands are being sold currently across six states viz. Karnataka, Kerala, Delhi, Chhattisgarh, Madhya Pradesh, Uttar Pradesh and the company plans to further enhance their distribution reach to other states in the coming years

#### FY20 State-wise Revenue Breakup of Proprietary Brands







### **Business Segments**



AABL has transformed from a small distillery of manufacturing country liquor to a diversified alcoholic beverages business with a portfolio covering both manufacturing services as well as direct to consumer business:

#### Manufacturing Business (29% of Revenue)



Merchant ENA 20%



Contract
Manufacturing
2%



By Products 11%

Consumer Business (63% of Revenue)



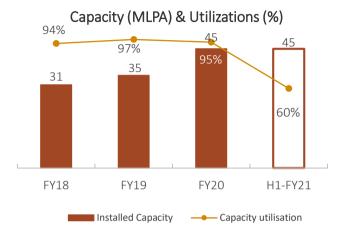
IMIL 33%



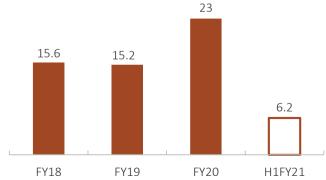
IMFL (Proprietary Brands) 14%



Brands
16%

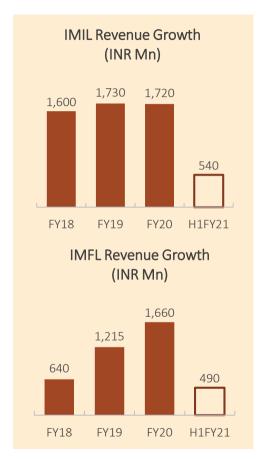


### Total ENA Sales Volume (MLPA)



### Proprietary Business – IMIL and IMFL





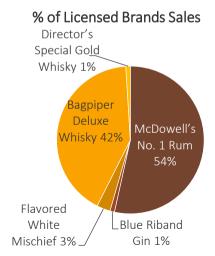
- Apart from manufacturing and marketing IMIL brands for three decades, AABL has diversified over the years to create 6 of its own proprietary IMFL brands.
- The company's IMFL brands are being sold today in states like Madhya Pradesh, Delhi, Chhattisgarh, Kerala and Karnataka.
- The company plans to steadily increase its geographical presence to more states by investing in market building, achieve critical mass and scale through progressive resource deployment.
- The company's clear strategy and focus is to strengthen the proprietary brands contribution to drive profitability over the coming years.
- All brands are available in all SKU sizes of 750ml, 375ml and 180ml.



### Licensed / Franchised Brands



- AABL has had a long standing and constantly growing relationship with Diageo for over two decades due to AABL's integrated manufacturing process and unmatched superior quality ENA.
- From supplying ENA to contract manufacturing to job working, AABL is Diageo's premier and most reliable business partner. Both companies have constantly worked together to build and grow the business relationship so as to be mutually beneficial.
- In 2017, AABL enhanced this relationship by entering into an exclusive franchise agreement with Diageo-USL to distill, blend, bottle and market some of its key brands in the state of Madhya Pradesh.
- AABL has been accredited as being the best franchise performers from Diageo, and hence both companies are exploring options to enhance the franchisee to other states as well.



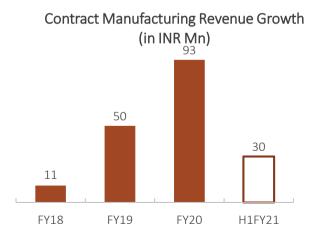


Associated Alcohols and Breweries Limited

### **Contract Manufacturing**



- Contract Manufacturing helps AABL diversify the business risk by mitigating excessive dependence on any one business segment
- The company is known for its superior quality extra fine triple distilled grain spirit which enjoys a high demand from various IMFL brands.
- AABL is a key supplier of Extra Neutral Alcohol (ENA) for various leading companies like Diageo, Pernord Ricard, ABD among others.
- The company is also the preferred bottler for industry leaders and many prestigious brands.
- By the virtue of being among the largest strategically located ENA manufacturers in the country, the Company assures its customers on quality and timeliness of supply to any location in the country.





### **Future Growth Strategy**





- Expansion plans to cater to the growing needs of the existing domestic and international customers, as well as enhance the company's presence in all segments of the alcohol consumption value chain by increasing focus on value added high margin products.
- Expansion of capacity from 45 MLPA to 90 MLPA along with cogeneration power plant making AABL the largest single location distillery in India, with a total capex outlay of INR 1,200 Mn.
- Funding of Expansion primarily through internal accruals, helping the balance sheet stay deleveraged.
- Strategy to utilize additional ENA production into value added products.
- Increase presence of proprietary brands in other major markets of the country.
- Creation of spirit malt manufacturing and storage capacity.
- The company has a low gestation period, ability to achieve 100% utilization level in 6 months post expansion with ample demand scenario.

### **Growth Drivers**

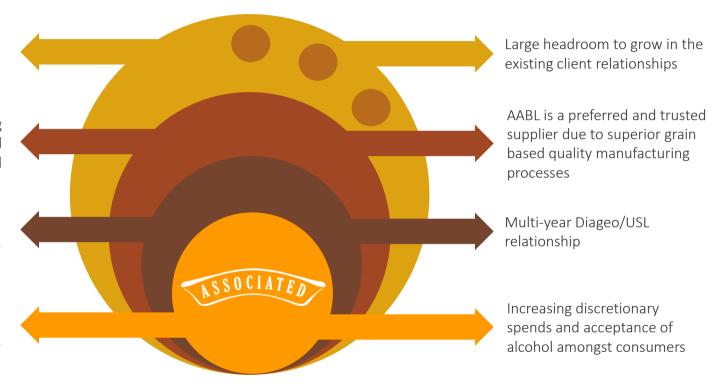


Capacity expansion of ENA to cater to growing demand

Key international brands looking to outsource manufacturing and shifting to franchisee model

Focus on increasing own brands, as there is a shift in consumers preference to branded liquor

India expected to add ~17 Mn people to the legal drinking community each year



Associated Alcohols and Breweries Limited



### Industry Overview



- India is the third-largest and fastest growing liquor market in the world.
- The India alcohol market was valued at INR 2,807,236.7 bn in 2018, and is expected to reach INR 5,482,851.3 bn by the end of 2027 exhibiting a CAGR of 7.8% for the forecast period (2019-2027).

#### The FNA Market in India

- According to IMARC Group's report, the Extra Neutral alcohol (ENA) market in India reached a volume of 2.96 bn litres in 2019.
- In India, almost 90% of ENA is used for potable alcohol, which accounts for an annual production capacity of nearly 2.7 bn litres.

#### The IMFL Market In India

- IMFL volumes are expected to reach INR 339 mn cases in CY 2022.
- Its consumption in India is expected to post a CAGR of 8.4% in value terms and 4.7% in volume terms in 2017-21.

#### Market Opportunities

- Rising demand for premium and high prices alcohol due to increasing purchasing power.
- The rising trend of accepting alcohol drinking.
- Increasing the number of pubs and bar around the globe.
- Increasing launches of flavored alcohol by market players.
- Online liquor sales have increased during COVID.





**FINANCIAL OVERVIEW** 



### Financial Overview



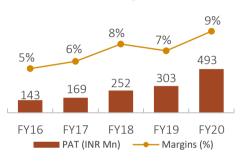
Revenue From Operations (INR Mn)



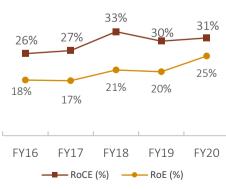
EBITDA (In INR Mn) & EBITDA Margins (%)



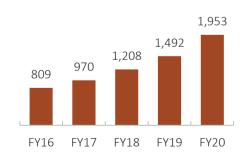
Net Profit (In INR Mn) & PAT Margins (%)



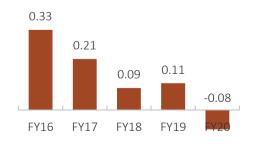
RoCE (%) and RoE (%)



#### Net Worth (INR Mn)



# Net Debt to Equity (x times)



Associated Alcohols and Breweries Limited

Historical Financial Pe		ASSOCIATED		
Particulars (INR Mn)	FY18	FY19	FY20	H1-FY21
Operational Income	3,310	4,116	5,350	1,637
Total Expenses	2,796	3,540	4,584	1,344
EBITDA	514	576	766	293
EBITDA Margins (%)	15.53%	13.99%	14.32%	17.90%
Other Income	31	42	33	20
Depreciation	113	123	141	66
Interest	38	22	21	5

394

142

252

8

260

13.93

7.61%

473

170

303

3

306

16.74

7.36%

637

144

493

(9)

484

27.29

9.21%

242

63

179

179

9.92

10.93%

**PBT** 

Tax

Profit After tax

PAT Margins (%)

Diluted EPS (INR)

Other Comprehensive Income

Total Comprehensive Income

Associated Alcohols and Breweries Limited -

# Balance Sheet

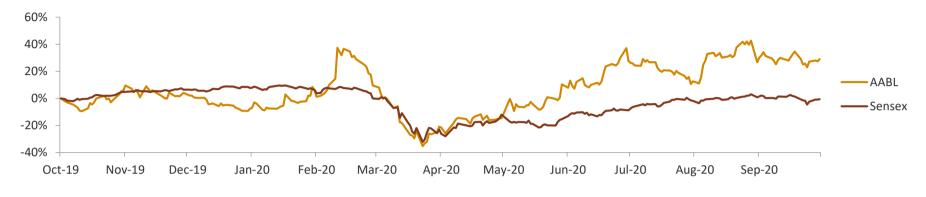
Associated Alcohols and Breweries Limited



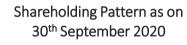
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Particulars (INR Mn)	FY19	FY20	H1-FY21	Particulars (INR Mn)	FY19
ASSETS				EQUITY AND LIABILITIES	
Non-Current Assets				Equity	
Property, Plant & Equipment	1,163	1,070	1,018	Share Capital	181
Capital Work in progress	19	112	130	Other Equity	1,311
Intangible Assets	1	1	1	Total Equity	1,492
Rights of Use Assets	-	25	21	Non Current Liabilities	
Financial Assets				Financial Liabilities	
(i)Investments	31	22	22	(i)Borrowings	75
(ii)Long-term Loans and Advances	10	11	13	(ii)Lease Liabilities	-
(iii)Other financial Assets	4	4	128	Provisions	7
Non current tax Assets	-	12	12	Deferred Tax Liabilities (net)	87
Other non-current assets	65	43	44	Non – current tax liabilities (Net)	1
Sub Total Non Current Assets	1,293	1,300	1,389	Sub Total Non Current Liabilities	170
Current Assets				Current Liabilities	
Inventories	559	573	555	(i)Borrowings	147
Financial Assets				(ii)Lease Liabilities	-
(i)Trade Receivables	307	390	531	(iii)Trade Payables	306
(ii)Cash and Bank Balance	55	219	120	(iv)Other Financial Liabilities	151
(iii)Loans	163	213	193	Other current Liabilities	155
(iv) Others	19	2	3	Provisions	-
Other Current Assets	47	38	42	Current Tax Liabilities	22
Sub Total Current Assets	1,150	1,435	1,444	Sub Total Current Liabilities	781
TOTAL ASSETS	2,443	2,735	2,833	TOTAL EQUITY AND LIABILITIES	2,443

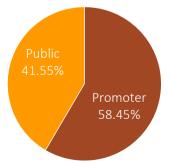
# Capital Market Data





Price Data (30 <sup>th</sup> September, 2020)	
Face Value (INR)	10.0
Market Price (INR)	257
52 Week H/L (INR)	334.95/122.0
Market Cap (INR Mn)	4,646.35
Equity Shares Outstanding (Mn)	18.08
1 Year Avg. trading volume ('000)	86.24





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